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About the Author David Mann is the author of Creating a Lean Culture: Tools to Sustain Lean Conversions. The book was awarded the Shingo Prize for Operational Excellence in 2006 and has become a best-seller in its field. It has been translated into Chinese, Polish, Portuguese, Russian, Spanish, and Thai.

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THIRD EDITION DAVID MANN CRC Press Taylor & Francis Group  
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## **CREATING A LEAN CULTURE Tools to Sustain Lean Conversions ...**

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When creating a Lean Culture, most Lean Practitioners often describe it as the use of Lean Tools'. – 'What you do'. The problem is, that a successful lean implementation, which focuses on a Rapid 'Kaizen' can have dramatic improvements at first, but often falls down later. – Picture an implementation of a new Cell: It flows to Takt, there is minimum Process Waste , and the place looks immaculate.

### **Creating a Lean Culture - It's Not Just the 'What We Do ...**

Next to these three parts of the Lean management system, Mann describes three tools to sustain the Lean Culture: Gemba Walks (1), an improvement suggestionsystem (2), and self-audits (3). STANDARD WORK FOR MANAGERS is a slightly different form of standard work than the Standard Operating Procedures defined for Production operators.

### **Creating a Lean Culture - D.Mann (summary) |**

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### **MudaMasters**

David's book, "Creating a Lean Culture" has been used worldwide by a broad range of industries to sustain, resuscitate and/or further their Lean initiatives. Filled with practical advice, case examples, and tools, the book has helped organizations in mining and energy, discrete, process, and technology manufacturing, healthcare, services, and administration to make their lean transformations an ongoing success.

### **David Mann Lean Consulting**

Lean culture enables lean implementation. Lean culture is one of the four components of a successful lean implementation. Shown on the picture below, the components are: Lean Planning, Lean Concepts, Lean Tools and Lean Culture. Policy Deployment, which connects an organization's goals to the Lean Tools, is part of the Lean Planning activity.

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### **Developing a Lean Culture - an Elements Checklist**

Mann is the author of *Creating a Lean Culture: Tools to sustain Lean Conversion s*. Awarded the Shingo Prize in 2006, the book is now in its eighth printing, and is being translated into Chinese, Russian, and Thai. Mann serves as a Shingo Prize examiner and assessor for the Honda Lean Network.

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approaches to make any Lean transformation an ongoing success.

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The author includes a discussion and samples of basic lean tools such as, Kanban, standard work, and visual management. The author also describes those tools each leader needs to be successful in creating a culture of leaning thinking including the leader task board, the process performance board and process

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"As more companies outside the manufacturing sector pursue Lean transformations, Creating a Lean Culture is as critical a resource as ever. Breaking down silos and navigating tricky internecine politics remain a momentous challenge, and Mann's case-based insights are an invaluable tool."

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